RTConfidence

Chrono™
Moneyball for Project Management

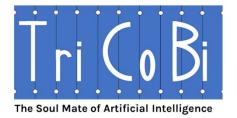**Powered by:**

TriCoBi
The Soul Mate of Artificial Intelligence

Chrono™ Training Reference Guide

Version 2.1 – August 2022

Chrono™ Training Reference Guide

IMS (Integrated Master Schedule), SRA (Schedule Risk Analysis) & ES (Earned Schedule) Training

Chrono™

Moneyball for Project Management

Chrono™ MS, SRA & ES Training

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Agenda

❑ **Running the Template File Downloaded with Chrono™**
- ➢ Setting Up the Defaults
- ➢ Running the Simulation and Accessing the Browser Output
- ➢ Previewing the Browser Outputs

❑ **Creating an IMS (Integrated Master Schedule) with Chrono™**
- ➢ Opening a "Blank" File
- ➢ Using the Chrono™ Wizards to Create an Example IMS
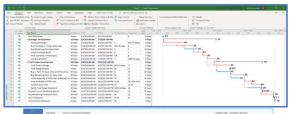- ➢ Important Project Calendar Considerations

❑ **Performing an SRA (Schedule Risk Analysis) with Chrono™**
- ➢ Changing Defaults
- ➢ Using the Chrono™ Wizards to Set-up the IMS for SRA
- ➢ Running the TriCoBi™ Simulation and Setting the IMS up for Baselining
- ➢ The Chrono™ Output Gantt Chart Views

❑ **Performing ESM (Earned Schedule Management) with Chrono™**
- ➢ Establishing the Project Baselines (Commitment and Target Schedules)
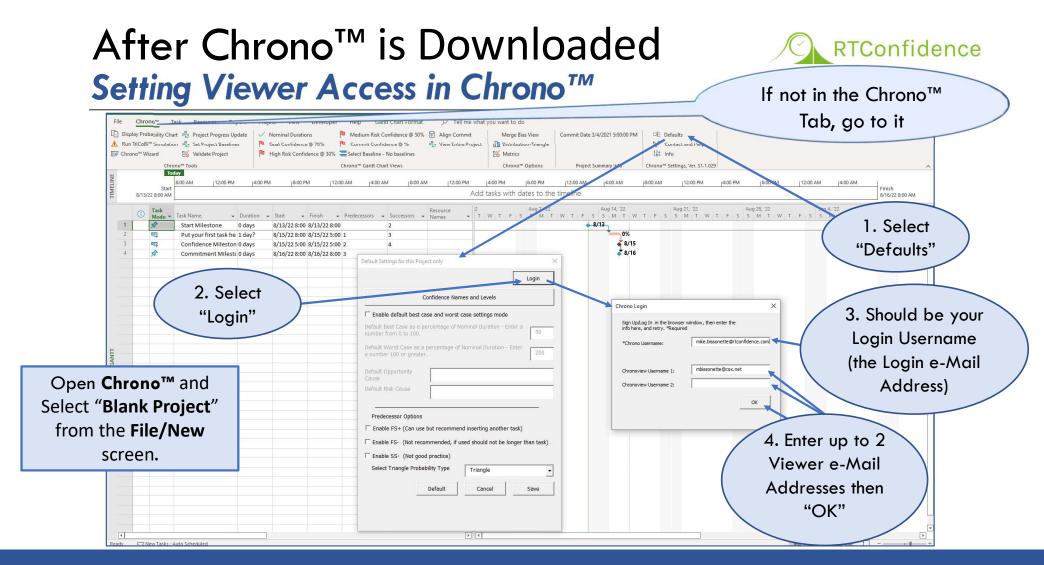- ➢ Using the Chrono™ Wizards to Perform Updates to the Project

Chrono™

Free Chrono™ Download
Participate Interactively – Install Limited License

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❑ **This Training is Facilitated via Chrono™, so Let's Install Chrono™ Now**

❑ **MS Project and Chrono™ Installations**

➢ **Chrono™ Requires Microsoft Project® and the Windows 10 (or later) Operating System to be Installed on Your Computer**

➢ **If you do not have MS Project, Go to the Free Trial Link and Install it**

➢ **Go to RTConfidence.com and Register for the Free 1-month Trial License of Chrono™ (No Payment Method Requirement)**

➢ **Download and Install Chrono™ after Downloading and Installing MS Project**

  ▪ **IMPORTANT** **– Close MS Project Before Installing Chrono™!**

  ▪ **If You do not Uncheck any Chrono Download Pre-Selections When You Finish Chrono will Launch, and You should See the Sample Project – Save_As this Project File**

After Chrono™ is Downloaded
Setting Viewer Access in Chrono™

If not in the Chrono™ Tab, go to it

1. Select "Defaults"

2. Select "Login"

3. Should be your Login Username (the Login e-Mail Address)

Open **Chrono™** and Select "**Blank Project**" from the **File/New** screen.

4. Enter up to 2 Viewer e-Mail Addresses then "OK"
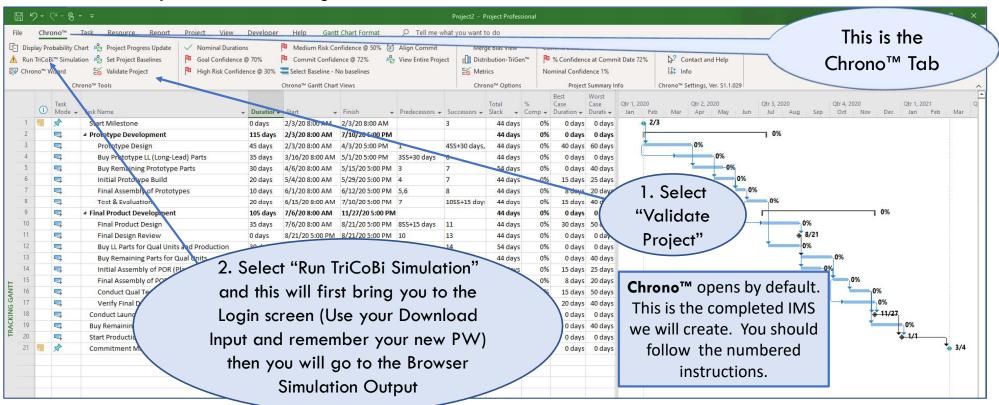
After Chrono™ is Downloaded
Select: \Documents\RTConfidence\ChronoTraining.mpt

This is a Completed IMS ready for SRA. Save_As and then follow the below Instructions

This is the Chrono™ Tab

1. Select "Validate Project"

2. Select "Run TriCoBi Simulation" and this will first bring you to the Login screen (Use your Download Input and remember your new PW) then you will go to the Browser Simulation Output

Chrono™ opens by default. This is the completed IMS we will create. You should follow the numbered instructions.

The IMS (Integrated Master Schedule)
Example of Creating an IMS
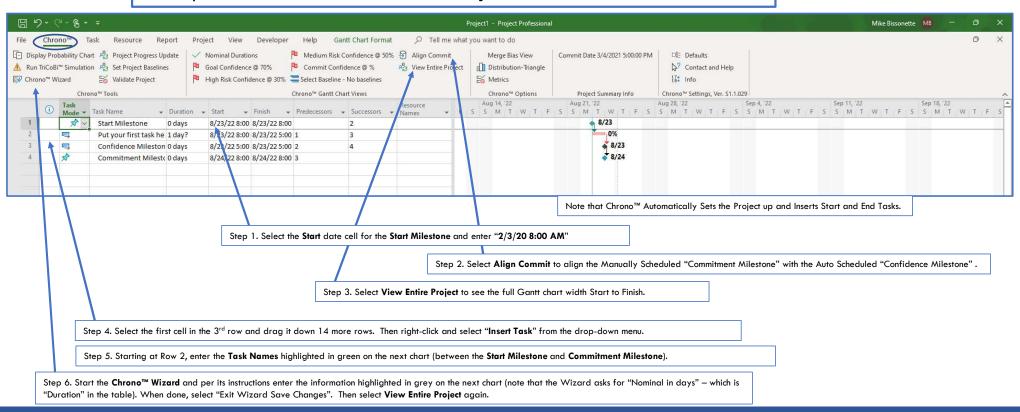
CHRONO™ TRAINING REFERENCE GUIDE

Creating an IMS – Example
Sample Project Set-up

Open **Chrono™** and Select "**Blank Project**" from the **File:New** screen.

Note that Chrono™ Automatically Sets the Project up and Inserts Start and End Tasks.

Step 1. Select the **Start** date cell for the **Start Milestone** and enter "**2/3/20 8:00 AM**"

Step 2. Select **Align Commit** to align the Manually Scheduled "Commitment Milestone" with the Auto Scheduled "Confidence Milestone" .

Step 3. Select **View Entire Project** to see the full Gantt chart width Start to Finish.

Step 4. Select the first cell in the 3rd row and drag it down 14 more rows. Then right-click and select "**Insert Task**" from the drop-down menu.

Step 5. Starting at Row 2, enter the **Task Names** highlighted in green on the next chart (between the **Start Milestone** and **Commitment Milestone**).

Step 6. Start the **Chrono™ Wizard** and per its instructions enter the information highlighted in grey on the next chart (note that the Wizard asks for "Nominal in days" – which is "Duration" in the table). When done, select "Exit Wizard Save Changes". Then select **View Entire Project** again.

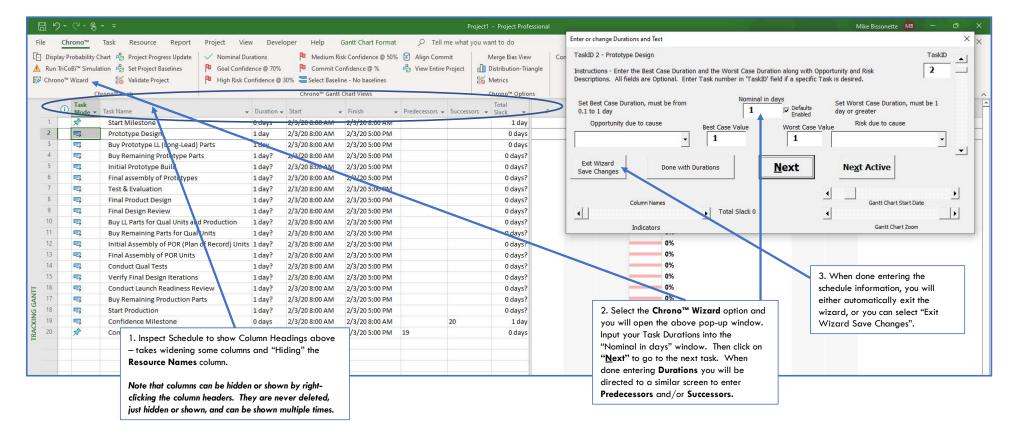# Creating an IMS – Example
Task Information

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After typing in the Task Names, enter the information under Duration and Predecessors via the "Chrono™ Wizard" – see next Chart

Task ID	Task Name	Duration	Predecessors	Successors
1	Start Milestone	0 days		2
2	Prototype Design	45 days	1	3SS+30 days,4
3	Buy Prototype LL (Long-Lead) Parts	35 days	2SS+30 days	5
4	Buy Remaining Prototype Parts	30 days	2	6
5	Initial Prototype Build	20 days	3	6
6	Final Assembly of Prototypes	10 days	4,5	7
7	Test & Evaluation	20 days	6	8SS+15 days,10
8	Final Product Design	35 days	7SS+15 days	9
9	Final Design Review	0 days	8	11
10	Buy LL Parts for Qual Units and Production	30 days	7	12
11	Buy Remaining Parts for Qual Units	30 days	9	13
12	Initial Assembly of POR (Plan of Record) Units	20 days	10	13
13	Final Assembly of POR Units	15 days	11,12	14,15SS+10 days
14	Conduct Qual Tests	20 days	13	16,17
15	Verify Final Design Iterations	30 days	13SS+10 days	16
16	Conduct Launch Readiness Review	0 days	14,15	18
17	Buy Remaining Production Parts	30 days	14	18
18	Start Production	0 days	16,17	19
19	Commitment Milestone	0 days	18	

Creating an IMS – Example
Using the "Chrono™ Wizard"

1. Inspect Schedule to show Column Headings above – takes widening some columns and "Hiding" the **Resource Names** column.

   Note that columns can be hidden or shown by right-clicking the column headers. They are never deleted, just hidden or shown, and can be shown multiple times.

2. Select the **Chrono™ Wizard** option and you will open the above pop-up window. Input your Task Durations into the "Nominal in days" window. Then click on **"Next"** to go to the next task. When done entering **Durations** you will be directed to a similar screen to enter **Predecessors** and/or **Successors**.

3. When done entering the schedule information, you will either automatically exit the wizard, or you can select "Exit Wizard Save Changes".

Creating an IMS – Example
Interim Result with Predecessors and Successors

1. *Note that if you select* **Validate Project** *it will let you know if there are any structural issues.*

2. *Note the Green Check Signs and Red Flags – these change to reflect the currency of the Simulation (Red Flag means "not Current") – this is OK for now.*

3. To get the above schedule view, select **Align Commit** and check **Yes** in pop-up for the end of work- day, **then View Entire Project** – in that order.

Check to see if all the information is the same in all the columns.

Creating an IMS – Example
Final IMS Structure Changes

Step #1: Insert these two Tasks.
In row 2 – "Prototype Development"
In row 9 – "Final Product Development"

Step #2: Highlight rows 3 to 8 and indent.
Do same for rows 10 to 17. Indenting is
done by right-clicking and selecting the
Indent Icon shown here.

Creating an IMS – Example
Final IMS

Project Calendar Considerations
Changing the Calendar is the Only non-Chrono™ Tab Function
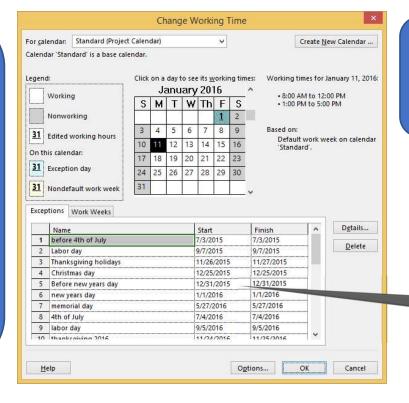
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Below is an example for customizing the calendar

Notes:
1. Even though this example does not require Calendar changes, in real life all non-work-days (i.e., Holidays) should be entered into the "Standard Project Calendar".
2. To set an IMS up for SRA and ES processing only ONE Calendar can be used. The Chrono™ default is the "Standard (Project Calendar)".
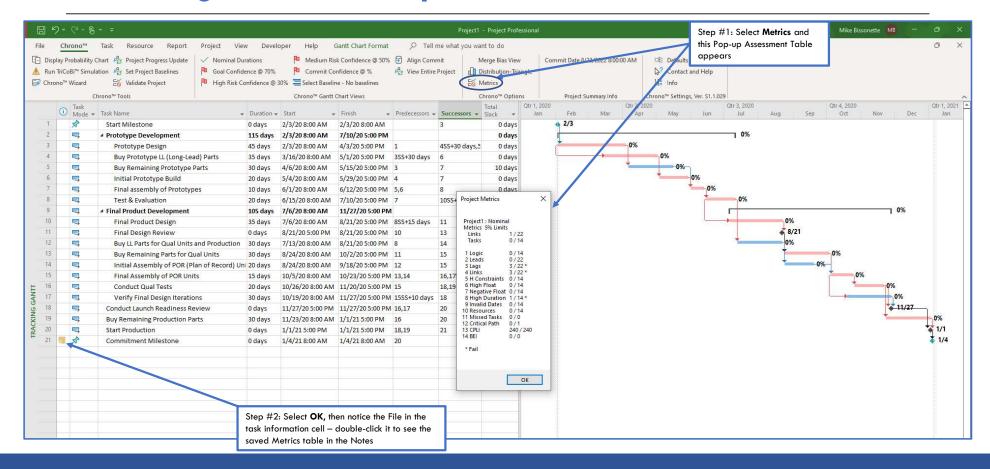
To get to this screen, Select the "Project" tab and then "Change Working Time".

Additional Org. Calendar Info.

Assessing IMS 14-Point Metrics
This Training IMS Deviates per Chrono™ Metrics
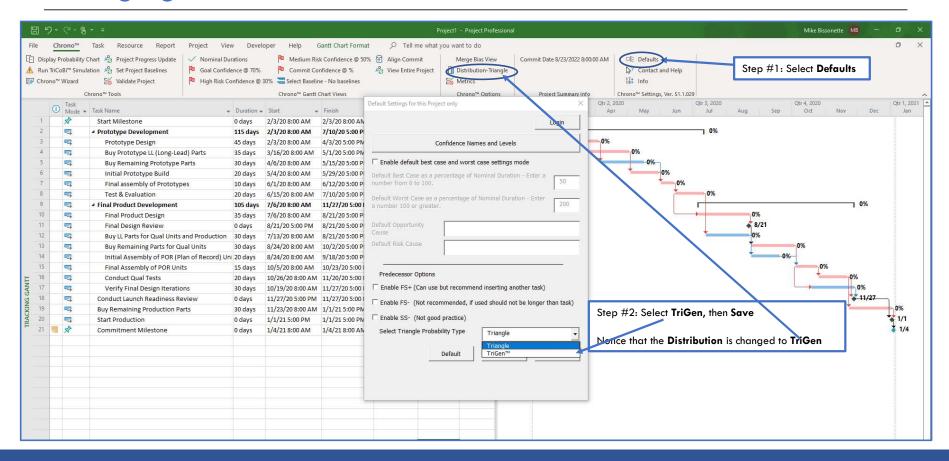
SRA (Schedule Risk Analysis) Training
Example of Performing SRA
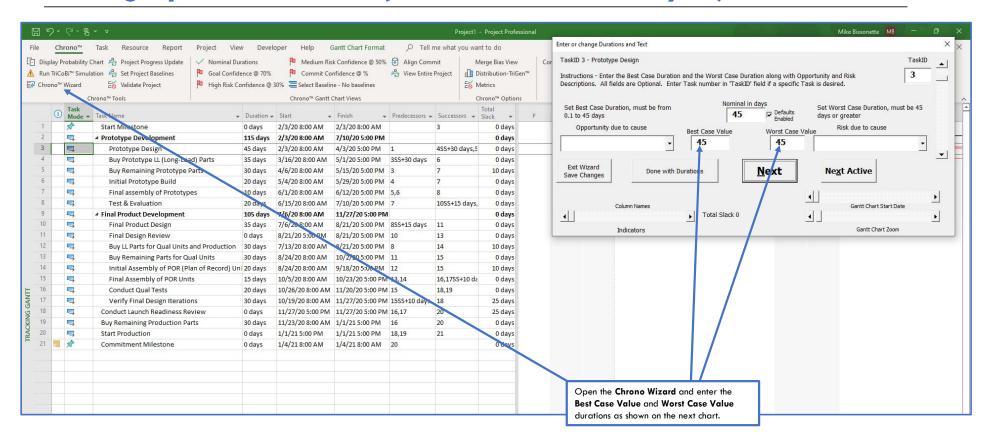
CHRONO™ TRAINING REFERENCE GUIDE

Performing SRA – Example
Changing Defaults

Schedule Risk Analysis – Example
Setting up IMS for SRA (Schedule Risk Analysis)

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Open the **Chrono Wizard** and enter the **Best Case Value** and **Worst Case Value** durations as shown on the next chart.

Overall Project SRA Set-up
Example 3-Point Duration Estimates

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Task ID	Task Name	3-Point Durations		
		BC	Nominal	WC
1	Start Milestone		0 days	
2	**Prototype Development**		**115 days**	
3	Prototype Design	40 days	45 days	60 days
4	Buy Prototype LL (Long-Lead) Parts	35 days	35 days	35 days
5	Buy Remaining Prototype Parts	30 days	30 days	40 days
6	Initial Prototype Build	15 days	20 days	25 days
7	Final Assembly of Prototypes	8 days	10 days	20 days
8	Test & Evaluation	15 days	20 days	40 days
9	**Final Product Development**		**105 days**	
10	Final Product Design	30 days	35 days	50 days
11	Final Design Review		0 days	
12	Buy LL Parts for Qual Units and Production	30 days	30 days	30 days
13	Buy Remaining Parts for Qual Units	30 days	30 days	40 days
14	Initial Assembly of POR (Plan of Record) Units	15 days	20 days	25 days
15	Final Assembly of POR Units	8 days	15 days	20 days
16	Conduct Qual Tests	15 days	20 days	50 days
17	Verify Final Design Iterations	20 days	30 days	40 days
18	Conduct Launch Readiness Review		0 days	
19	Buy Remaining Production Parts	30 days	30 days	40 days
20	Start Production		0 days	
21	Commitment Milestone		0 days	

Note that after you enter the numbers you will see that whenever the **Best-Case** and/or **Worst-Case** Durations are equal to the Nominal **Duration** *Microsoft Project* inserts a "**0 days**" Duration.

Once done, select "Exit" and the **Chrono Wizard** runs the Validation routine automatically. If all is well you will see a message "**Setup Wizard – Passed**" – if not, you will be assisted in making the necessary corrections.

You will have to resize your Gantt view again to see the additional columns of data shown on the next chart.
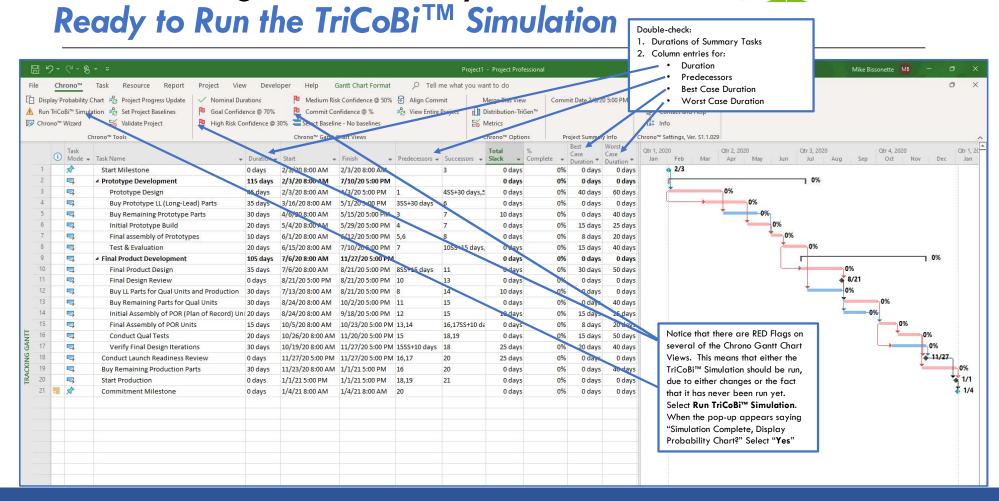
Performing SRA is Easy & Fast
Ready to Run the TriCoBi™ Simulation

Double-check:
1. Durations of Summary Tasks
2. Column entries for:
   - Duration
   - Predecessors
   - Best Case Duration
   - Worst Case Duration

Notice that there are RED Flags on several of the Chrono Gantt Chart Views. This means that either the TriCoBi™ Simulation should be run, due to either changes or the fact that it has never been run yet. Select **Run TriCoBi™ Simulation**. When the pop-up appears saying "Simulation Complete, Display Probability Chart?" Select **"Yes"**

Chrono™ SRA Tool Results – Example
TriCoBi™ Simulation Output (Cloud Processed)
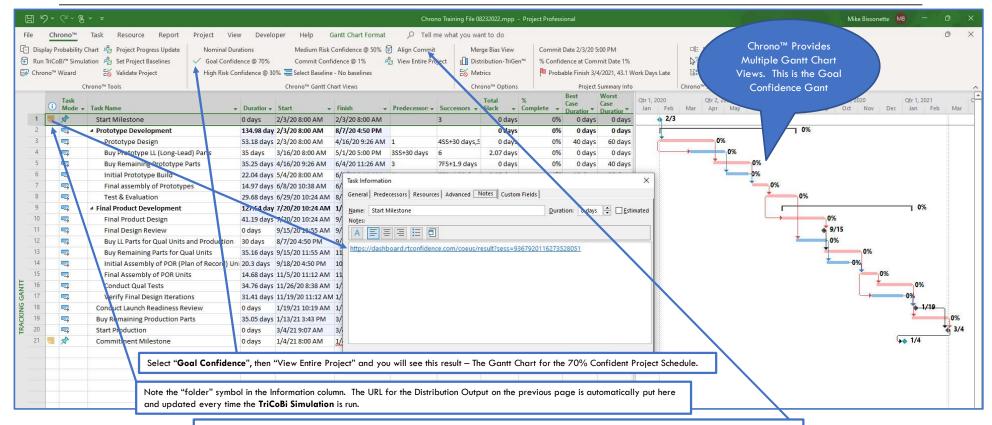
SRA Info is Sent Back to Chrono™
Chrono™ Produces Additional Gantt Chart Data

Chrono™ Provides Multiple Gantt Chart Views. This is the Goal Confidence Gant

Select "**Goal Confidence**", then "View Entire Project" and you will see this result – The Gantt Chart for the 70% Confident Project Schedule.

Note the "folder" symbol in the Information column. The URL for the Distribution Output on the previous page is automatically put here and updated every time the **TriCoBi Simulation** is run.
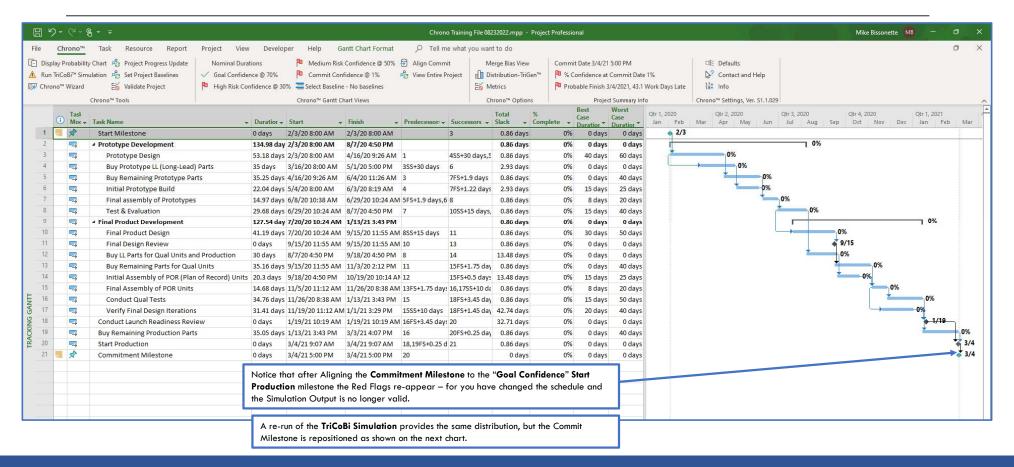
Now we will **Align Commit m**ilestone to the 70% **Start Production** milestone – note, we could make this Milestone any date desired, and the time on that date should be the end of the work-day – default is **5:00 PM.**

SRA Info is Sent Back to Chrono™
Chrono™ Produces Additional Gantt Chart Data

Notice that after Aligning the **Commitment Milestone** to the "**Goal Confidence**" **Start Production** milestone the Red Flags re-appear – for you have changed the schedule and the Simulation Output is no longer valid.

A re-run of the **TriCoBi Simulation** provides the same distribution, but the Commit Milestone is repositioned as shown on the next chart.
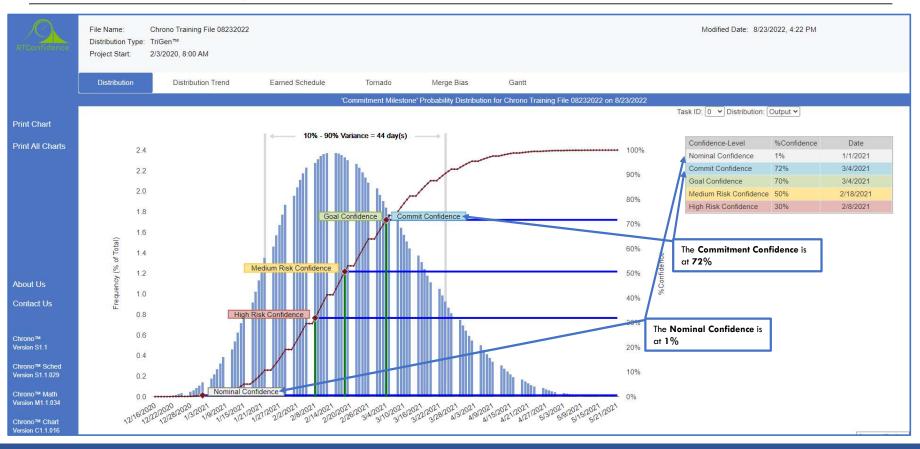
SRA is Easy and Fast with Chrono™
Simulation Output – "Distribution" Chart
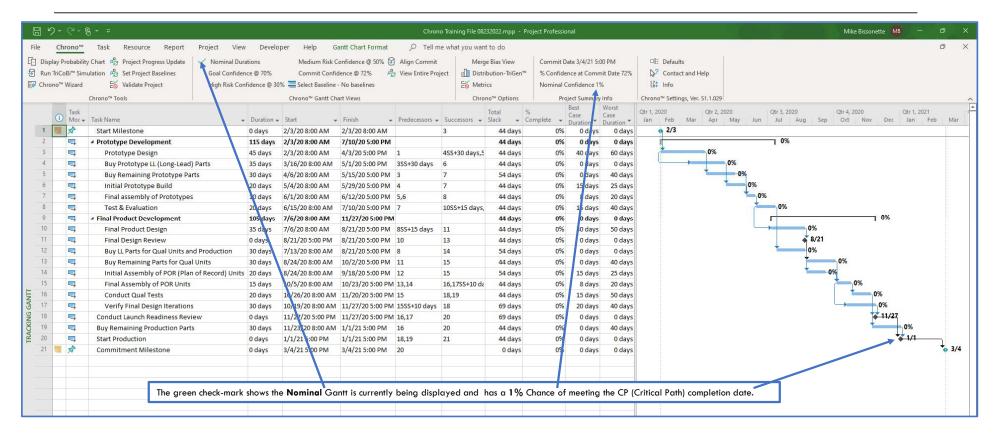
SRA Info is Sent Back to Chrono™
The Post-Simulation Nominal Gantt Chart
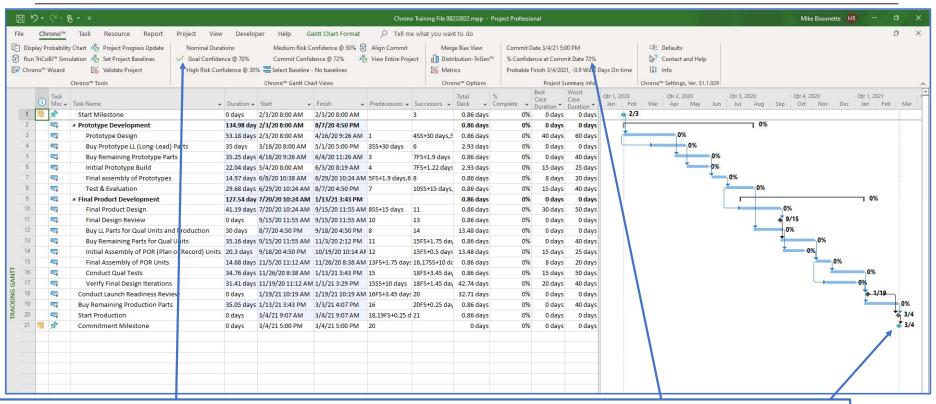
The green check-mark shows the **Nominal** Gantt is currently being displayed and has a **1%** Chance of meeting the CP (Critical Path) completion date.

SRA Helps Establish Commitments
Post-Simulation Commit Confidence Gantt Chart
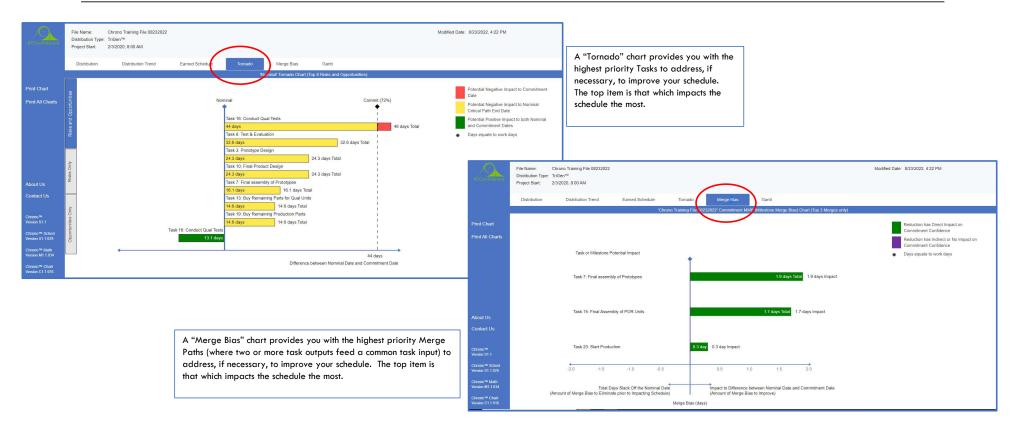
When you click on the Goal Confidence Gantt (or the **Commit Confidence** Gantt) you will see this result, and Chrono™ tells you what the % Confidence is (**72% here**) of meeting the commitment completion date.

Chrono™ SRA Outputs
"Tornado" & "Merge Bias" Charts
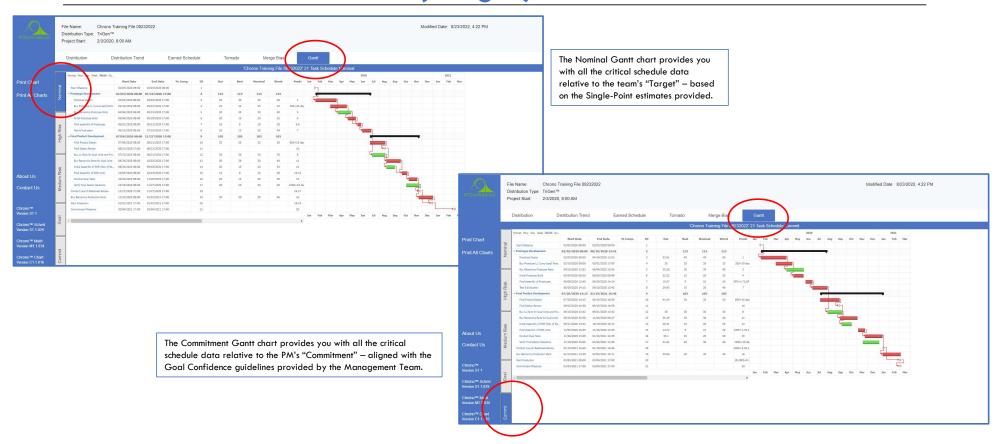
A "Tornado" chart provides you with the highest priority Tasks to address, if necessary, to improve your schedule. The top item is that which impacts the schedule the most.

A "Merge Bias" chart provides you with the highest priority Merge Paths (where two or more task outputs feed a common task input) to address, if necessary, to improve your schedule. The top item is that which impacts the schedule the most.

Chrono™ SRA Outputs
Gantt Charts – Nominal (Target) & Commitment

The Nominal Gantt chart provides you with all the critical schedule data relative to the team's "Target" – based on the Single-Point estimates provided.

The Commitment Gantt chart provides you with all the critical schedule data relative to the PM's "Commitment" – aligned with the Goal Confidence guidelines provided by the Management Team.

Schedule Development Process
Final Chrono™ Note

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- ❑ The Distribution Chart Shows only the Result for the Last IMS Milestone
- ❑ Other Task Milestones can be Viewed via the Drop-down Menu Selections:
  - ▪ Task ID: #
  - ▪ Distribution: Output, Input or Task (Input + Task = Output)
  - ▪ Try this for Task #7
  - ▪ Select Task #0 Distribution "Output" to get back to the Completion Milestone Chart

ES (Earned Schedule) Training
Example of Performing ES
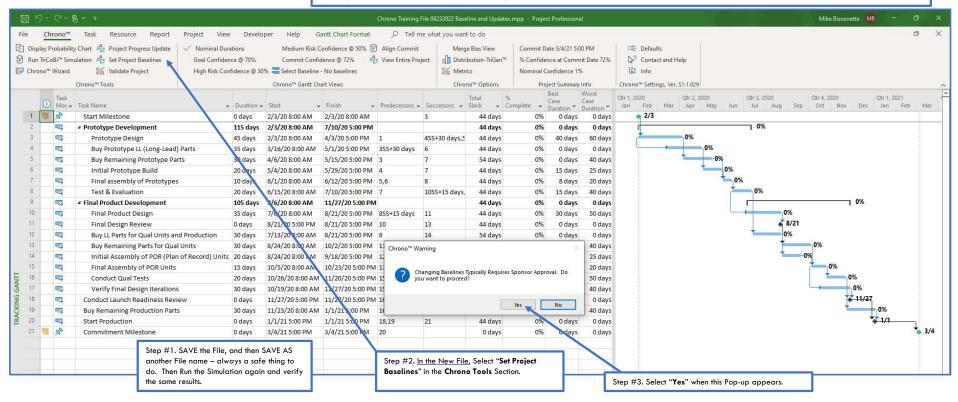
CHRONO™ TRAINING REFERENCE GUIDE

Baselines and Schedule Updates
Establishing Project Baselines
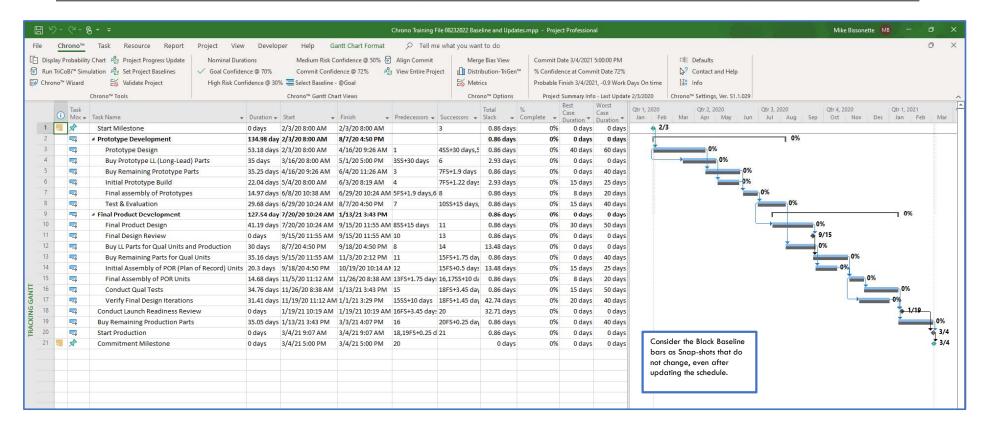
RTConfidence

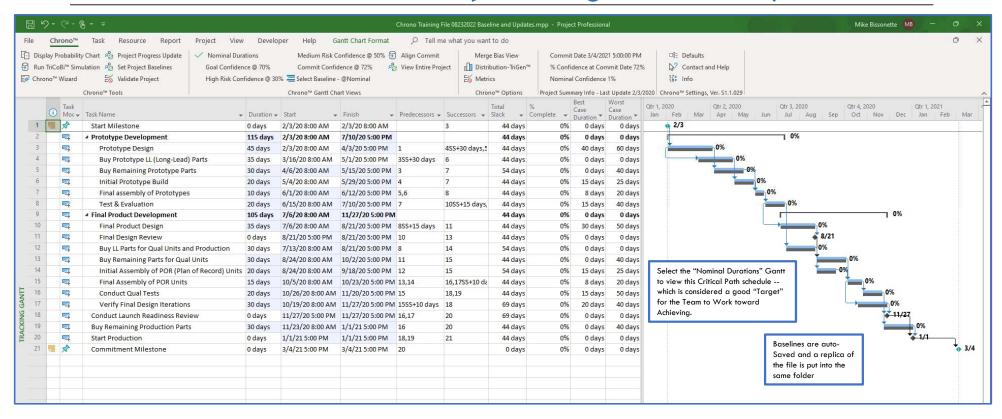*If you haven't already done so – SAVE then SAVE_AS New File Name*

Step #1. SAVE the File, and then SAVE AS another File name – always a safe thing to do. Then Run the Simulation again and verify the same results.

Step #2. <u>In the New File</u>, Select "**Set Project Baselines**" in the **Chrono Tools** Section.

Step #3. Select "**Yes**" when this Pop-up appears.

Establishing Baselines
The Baseline Goal Gantt (i.e., Commit Schedule)

Consider the Black Baseline bars as Snap-shots that do not change, even after updating the schedule.

Establishing Baselines
The Baseline Nominal Gantt (i.e., Target Schedule)
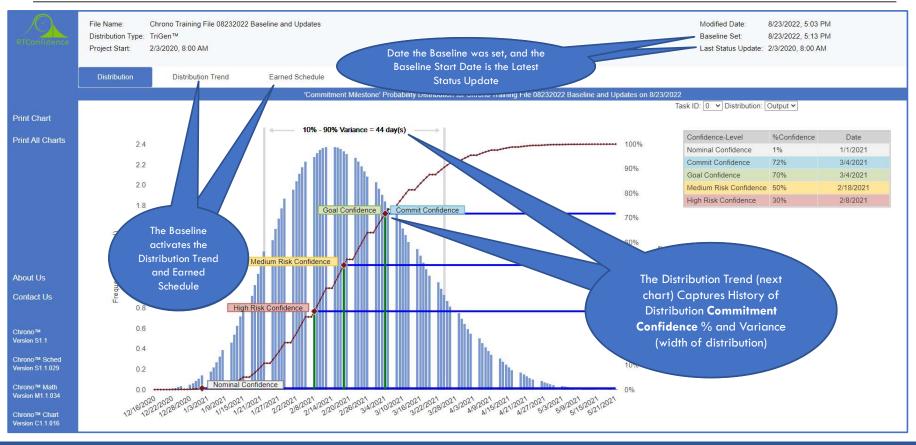
Select the "Nominal Durations" Gantt to view this Critical Path schedule -- which is considered a good "Target" for the Team to Work toward Achieving.

Baselines are auto-Saved and a replica of the file is put into the same folder

SRA Simulation Output Display
Result of Setting the Project Baseline

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File Name: Chrono Training File 08232022 Baseline and Updates
Distribution Type: TriGen™
Project Start: 2/3/2020, 8:00 AM

Modified Date: 8/23/2022, 5:03 PM
Baseline Set: 8/23/2022, 5:13 PM
Last Status Update: 2/3/2020, 8:00 AM

Date the Baseline was set, and the Baseline Start Date is the Latest Status Update

Distribution | Distribution Trend | Earned Schedule

Print Chart
Print All Charts

'Commitment Milestone' Probability Distribution for Chrono Training File 08232022 Baseline and Updates on 8/23/2022

Task ID: 0 | Distribution: Output

10% - 90% Variance = 44 day(s)

The Baseline activates the Distribution Trend and Earned Schedule

Confidence-Level	%Confidence	Date
Nominal Confidence	1%	1/1/2021
Commit Confidence	72%	3/4/2021
Goal Confidence	70%	3/4/2021
Medium Risk Confidence	50%	2/18/2021
High Risk Confidence	30%	2/8/2021

Goal Confidence | Commit Confidence

Medium Risk Confidence

High Risk Confidence

Nominal Confidence

The Distribution Trend (next chart) Captures History of Distribution **Commitment Confidence** % and Variance (width of distribution)

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Chrono™ Version S1.1
Chrono™ Sched Version S1.1.029
Chrono™ Math Version M1.1.034
Chrono™ Chart Version C1.1.016

SRA Simulation Output Display
Result of Setting the Project Baseline

SRA Simulation Output Display
ES Metrics Set Up – will Automatically Calculate

SRA Simulation Output Display
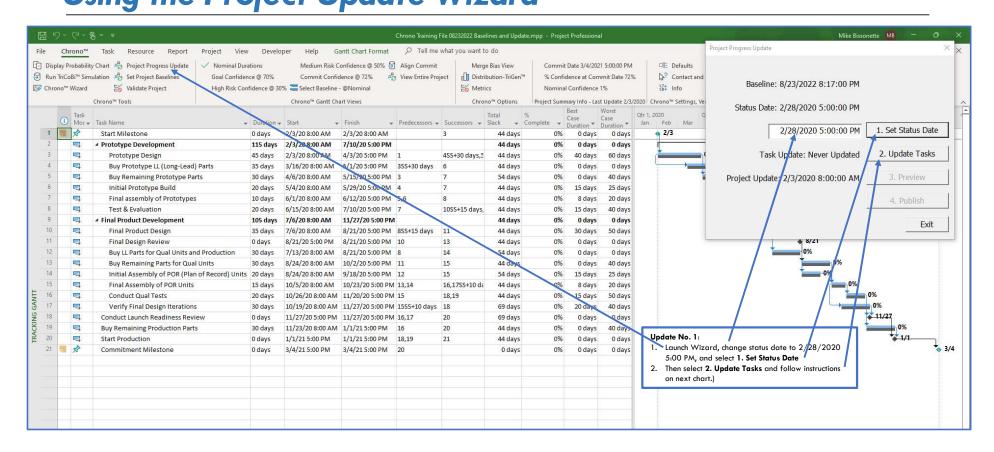## *ES Metrics Set Up – will Automatically Calculate*

Project Progress Update #1
Scenario Explanation (reiterated on next charts)

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1. Project was Baselined to Start on February 3, 2020 (a Monday)

2. The Project Started as Planned

3. The First of the Monthly Project Progress Updates represents progress made up to 5pm Friday (2/28/2020)

4. Task 3 (Prototype Design) was the only Task worked on during that period

5. The design was more difficult than originally estimated and its completion is now expected to be delayed by 1 week (5 work-days)
   - Remaining Task (#3) Duration is now expected to be 30 more work-days
   - Must Change remaining work-days from 25 to 30, with BC=28 and WC=35

6. It is also determined by the Project Team that the "Buy Prototype LL (Long-Lead) Parts" Task (#4) will take and extra two more weeks (10 work-days) longer as well, due to Added Design Complexity
   - This Task has not begun, but we can make the Change to the Duration
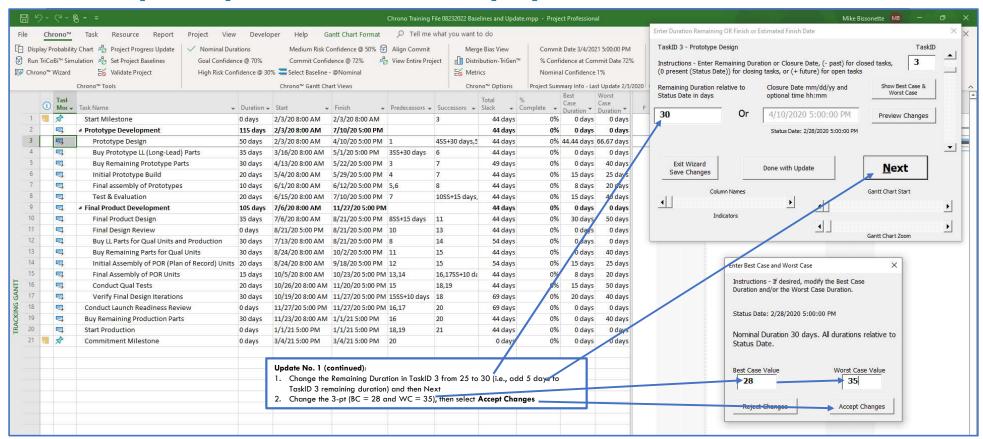   - Increase Task 4 by 10 work-days (from 35 to 45), with BC=0 and WC=0

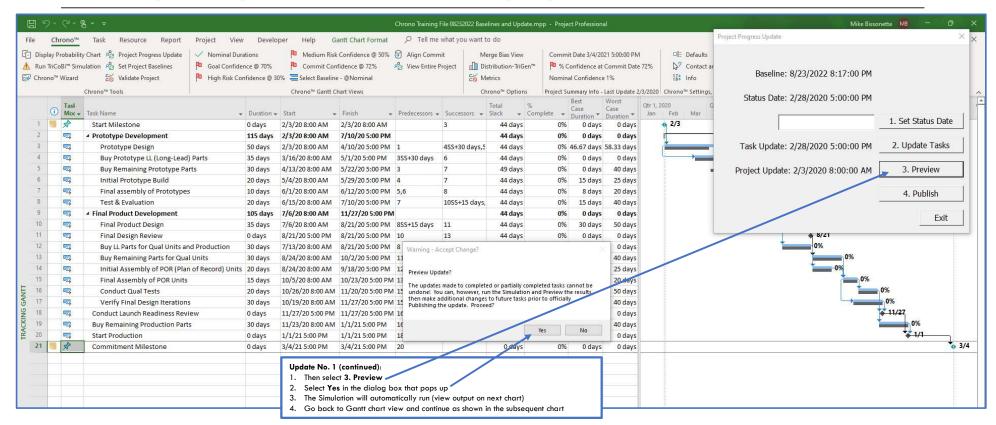# Chrono™ Project Progress Updating
Using the Project Update Wizard

Chrono™ Project Progress Updating
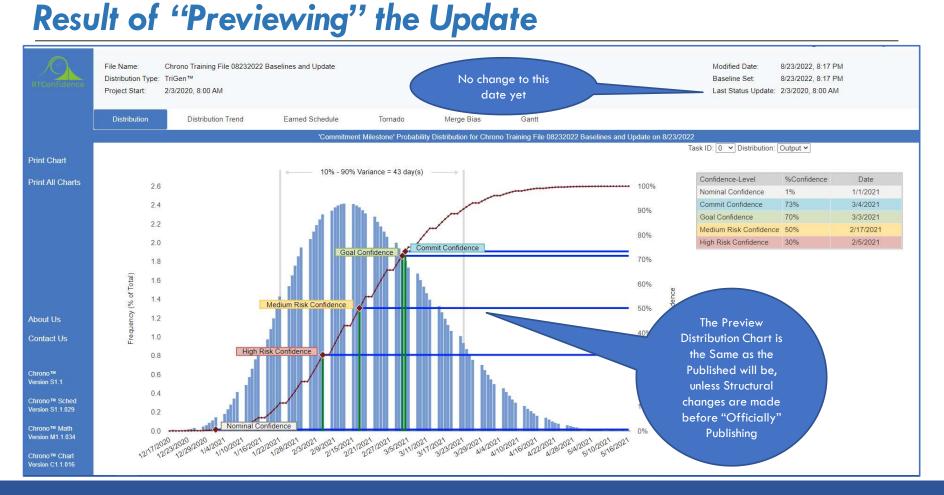## *The Project Update Wizard Keeps you Honest*

Chrono™ Project Progress Updating
The Project Update Wizard Keeps you Honest

Update No. 1 (continued):
1. Then select **3. Preview**
2. Select **Yes** in the dialog box that pops up
3. The Simulation will automatically run (view output on next chart)
4. Go back to Gantt chart view and continue as shown in the subsequent chart

SRA Simulation Output – Update #1
Result of "Previewing" the Update
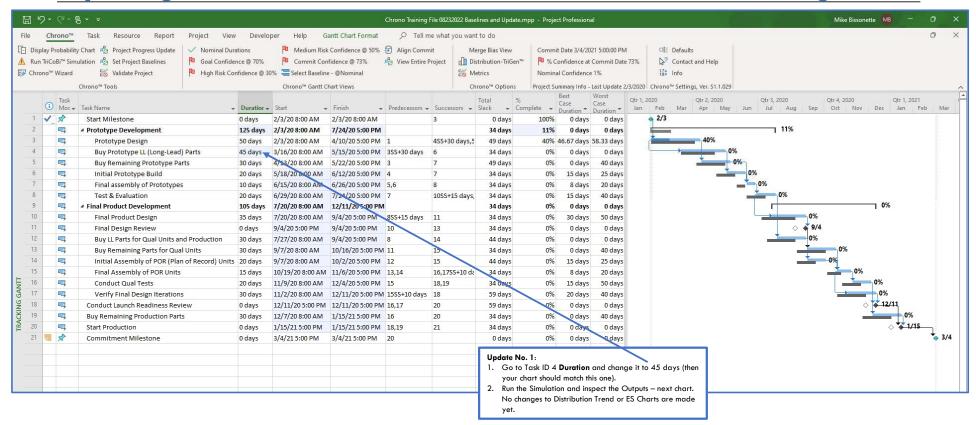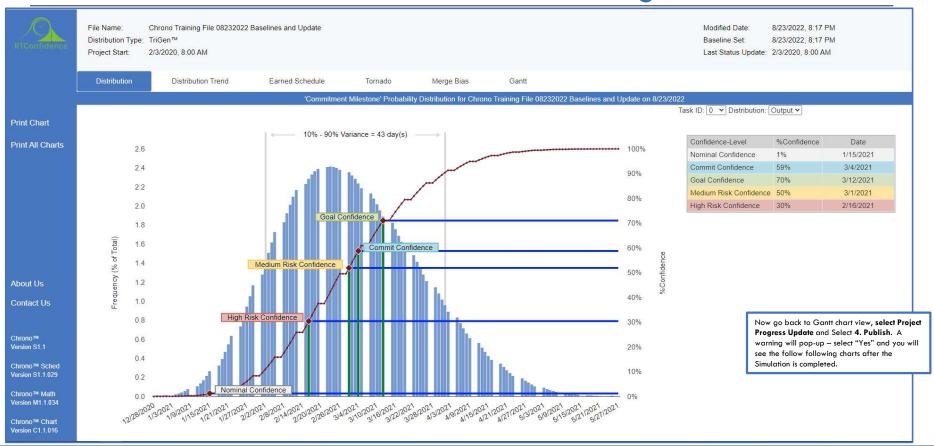
Chrono™ Project Progress Updating
Adjusting Future Tasks after Preview, before Publishing

Update No. 1:
1. Go to Task ID 4 **Duration** and change it to 45 days (then your chart should match this one).
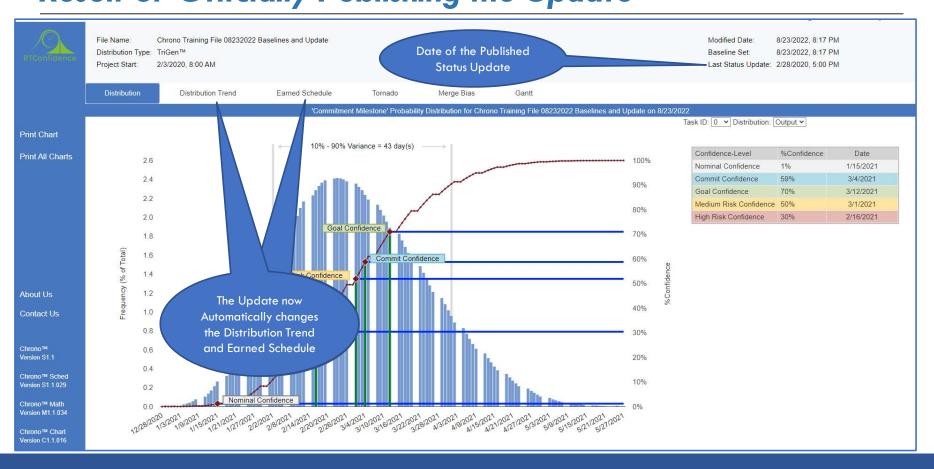2. Run the Simulation and inspect the Outputs – next chart. No changes to Distribution Trend or ES Charts are made yet.

SRA Simulation Output – Update #1
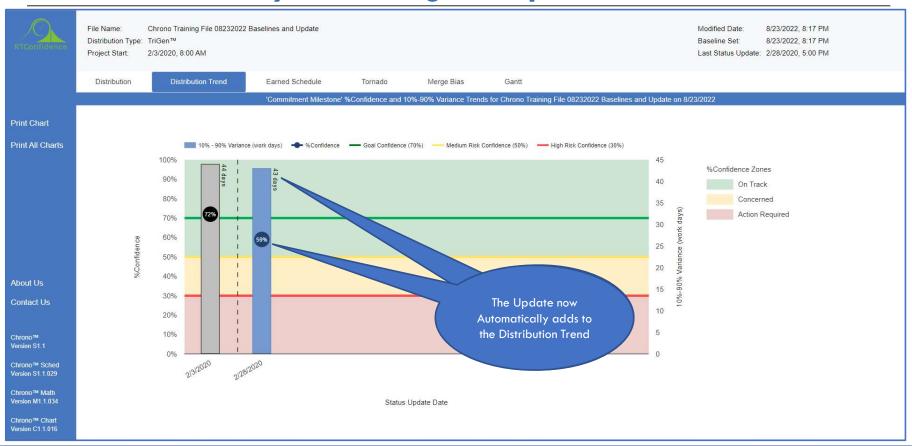## *Result of Second Preview – after last change*

SRA Simulation Output – Update #1
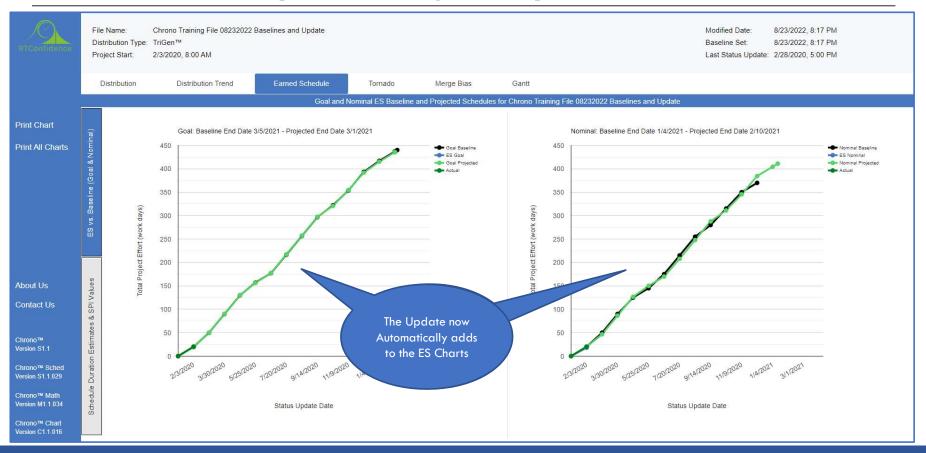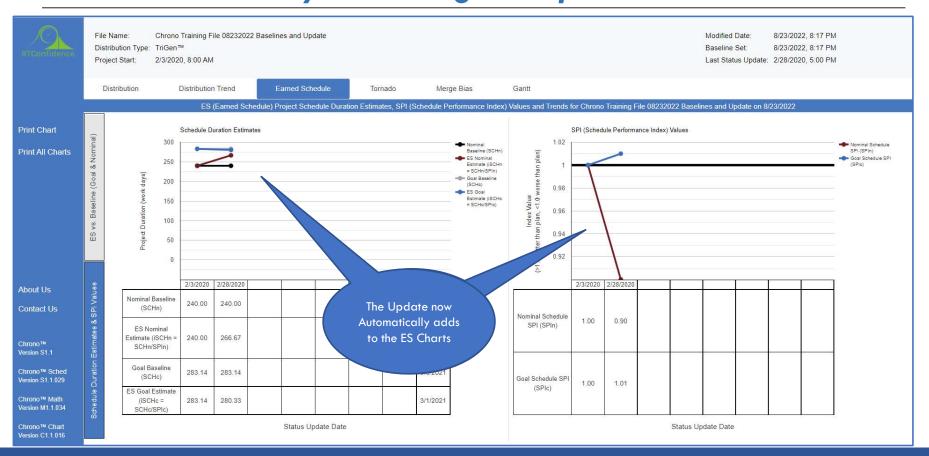## *Result of Officially Publishing the Update*

SRA Simulation Output – Update #1
Result of Officially Publishing the Update

SRA Simulation Output – Update #1
Result of Officially Publishing the Update

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File Name: Chrono Training File 08232022 Baselines and Update
Distribution Type: TriGen™
Project Start: 2/3/2020, 8:00 AM

Modified Date: 8/23/2022, 8:17 PM
Baseline Set: 8/23/2022, 8:17 PM
Last Status Update: 2/28/2020, 5:00 PM

Distribution | Distribution Trend | Earned Schedule | Tornado | Merge Bias | Gantt

Goal and Nominal ES Baseline and Projected Schedules for Chrono Training File 08232022 Baselines and Update

Print Chart

Print All Charts

About Us

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Chrono™
Version S1.1

Chrono™ Sched
Version S1.1.029

Chrono™ Math
Version M1.1.034

Chrono™ Chart
Version C1.1.016

ES vs. Baseline (Goal & Nominal)

Schedule Duration Estimates & SPI Values

Goal: Baseline End Date 3/5/2021 - Projected End Date 3/1/2021

- Goal Baseline
- ES Goal
- Goal Projected
- Actual

Nominal: Baseline End Date 1/4/2021 - Projected End Date 2/10/2021

- Nominal Baseline
- ES Nominal
- Nominal Projected
- Actual

The Update now Automatically adds to the ES Charts

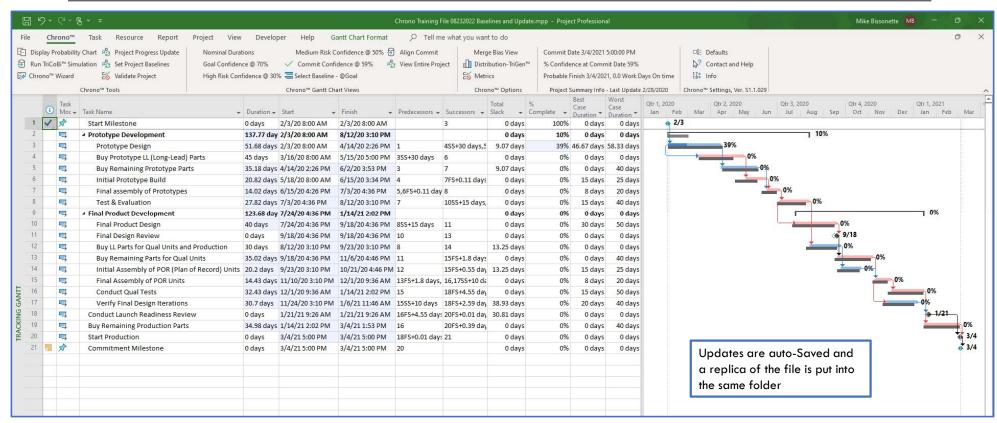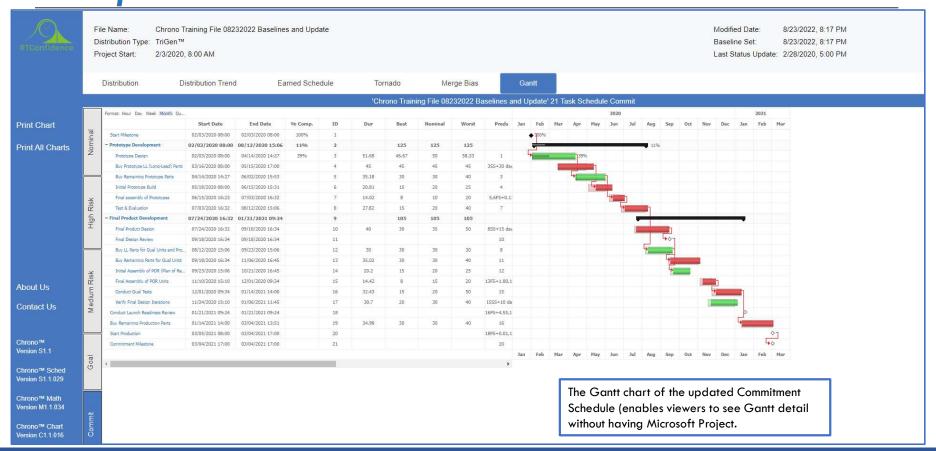# SRA Simulation Output – Update #1
Result of Officially Publishing the Update

Chrono™ Project Progress Updating
The Updated Commit Confidence Gantt View

Chrono™ Project Progress Updating
The Updated Commit Confidence Gantt View

The Gantt chart of the updated Commitment Schedule (enables viewers to see Gantt detail without having Microsoft Project.

Our Books and Content Say it All!
Please go to RTConfidence.com for More Info

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